



REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, April 16th, 2026
3 p.m.

Location: 1055 Edwards Village Blvd, Edwards, CO
Edwards Station Classroom

[Virtual Log-In Meeting ID](#)

Phone Number: 252-656-5473 PIN: 513 465 933#

- 1) Call Meeting to Order
- 2) Board Member Roll Call
- 3) Welcome Public
- 4) Public Comment – Anything not specifically on the agenda (3 minutes are allowed)
- 5) Consideration of Changes to Agenda
- 6) Gratitude and Positive Patient Experience
- 7) Consent Agenda
 - a) Approve Regular Meeting Minutes- March, 2026△
 - b) Approve Monthly Expenditures – March 2026 △
- 8) Board Business Items
 - a) Board By-Law Review
 - b) Board Strategy Meeting Discussion
- 9) Action Items
n/a
- 10) Updates
 - a) Executive Report - CEO *
 - b) Operations Report *
 - c) Financial Report *
 - d) Staff Reports - Review *
- 11) Executive Session

12) Discussion and Board Action Relating to Matters Discussed in Executive Session

13) Adjourn Regular Meeting

The next meeting of the Eagle County Health Service District will be held Thursday, June 18th, 2026 at 3 p.m. at the Edwards station.

* - Information Attachment Δ - Action Item Attachment ☒ - Confidential Attachment



Minutes of the Regular Meeting of the Board of Directors
March 19, 2025

The Regular Meeting of the Eagle County Health Service District (the “District”) Board of Directors (the “Board”) occurred on Thursday, March 19, 2026 at 3 p.m. at 1055 Edwards Village Boulevard, Edwards, Colorado, and virtually. The meeting was held in accordance with the laws of the State of Colorado.

DIRECTORS IN ATTENDANCE:

Dan Smith, Chairman
Lynn Blake, Vice Chairman
Ken Marchetti – Treasurer
Dr. Scott McCorvey – Secretary (attended virtually)
Dr. Jack Eck – Assistant Secretary

DISTRICT STAFF IN ATTENDANCE, IN PERSON:

Brandon Daruna – Chief Executive Officer
Steve Vardaman – Chief Operating Officer
Lauren Barcza – Operations Manager
Michelle Gennett - HR Manager
Veronica Ross – Finance Manager
James Hubbard – Logistics Manager
Myles Sibley – Clinical Manager
Ryan Bush – Community Health Manager
Katie Coakley – Public Information Officer
Tyler McKinnon – Community Paramedic
Kelly Paulsen – Administrative Assistant

DISTRICT STAFF IN ATTENDANCE, VIRTUALLY:

Kathryn Winn – District Counsel
Kelly Huitt – Staff Accountant
Carrie Livingston – HR Generalist
Chris Marsh – Paramedic Supervisor
Meagan Wilmers – Community Paramedic
Teddy Jones – Paramedic
Ibrahim Garcia – Accounting Clerk

PUBLIC IN ATTENDANCE:

Jareth Moore

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CALL TO ORDER

Mr. Smith noted a quorum was present and called the meeting to order at 3:00 p.m. It was noted that the notice of the meeting had been properly posted as required by law.

BOARD MEMBER ROLL CALL

Mr. Smith conducted a roll call of the Board Members.

PUBLIC COMMENT

n/a

CONSIDERATION OF CHANGES TO THE AGENDA

The Board reviewed the agenda for the meeting. Ms. Ross stated that a discussion regarding the changing of signatures/signers on our accounts need to be authorized per the banks request.

GRATITUDE & POSITIVE PATIENT EXPERIENCE

Ms. Barcza wanted to give gratitude to C shift especially Hank Bevington who was our supervisor on Monday and Tuesday which were the busiest days of the year. In addition to multiple significant traumas that he was running over the course of the 48 as EMS 10, and as a secondary backup to the crews, he also had two almost back to-back cardiac arrest. Kudos to the crew as well. The first crew was Paramedic Eric Schwarz, who is a new paramedic right out of field training, Paramedic Brian Lee and EMT James Hubbard. Return of Spontaneous Circulation (ROSC) was achieved and the patient was transported to the hospital.

A few hours later, Hank Bevington was in Singletree with Paramedic Kelly Ducat and EMT Adam Tormey for another cardiac arrest. They also achieved ROSC and the patient was taken to the hospital for transfer.

Mr. Daruna received a personal email from Will Cook, CEO of Vail Health, congratulating Paramedic Jenny Thorne and Paramedic Jimmy Vonesh on their exemplary care of a patient who wrote to him. The patient is quoted in saying "I interacted with at least 20 plus members of hospital staff, administrative staff, nurses, doctors, and ambulance crew. I've never experienced better service or care in 55 years of dealing with healthcare."

ECPS executed the first critical care transfer from Valley View Hospital to the front range for a gentleman who had been at VVH for several days with significant and complex medical problems.

Due to high winds, he was not able to be flown out and there was no ground ambulance crew that had the level of capability that could move him. Two days into his stay, ECPS collaborated to put a critical care team together and transported the patient to Denver. The call took over 12 hours. The patient had surgery and is recovering. The team consisted of Operations Manager Lauren Barcza, Supervisor Doug Krause, Amelia Van Dyke, Grant Graves, and Chris Rousey, who are all critical care paramedics.

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As a result of this, we will be meeting with the leadership at Valley View in May and talk about collaborating on home health and all the things that we would like to do and work with them. Thank you to everyone who made this possible.

Mr. Vardaman spread some gratitude to Paramedics Grant Graves and Gabby McCash. They were on a call for dizziness after a ski fall. In addition to the fall, they were concerned about a cardiac problem. The patient was transported to the hospital and discharged later that afternoon with a with a pretty significant diagnosis that he needed to follow up with a with a specialist once he returned home. Later that evening, they were called back to the same address for an even more concerning fainting episode and the patient was transported back to the hospital and was admitted at that time. He survived his ordeal and wrote us a letter saying “the professionalism and thoughtfulness provided to me was exemplary. Paramedic, Jenny Thorne, was very informative and caring and continued to talk with me, reducing my concerns.”

Mr. Vardaman also wanted to show gratitude to the director of emergency services at the hospital, Sarah Drew, for very thoughtfully reaching out to all of our staff with nice handwritten cards and gift cards in support of our relationship with her and the ED staff.

ECPS also received a nice card from the staff of the Mira Bus. They just wanted to acknowledge the partnership that Eagle County Paramedic Services has with that group and they are very appreciative of all the collaboration that we do as well.

Lastly, about a month ago, we had a visit from a former patient. A 10-year-old boy that had a very significant traumatic injury while skiing that is associated with a 90% mortality rate. We were able to assist in his care by getting him transported to a specialty children's hospital in Phoenix, AZ where he could have definitive treatment for his injuries. This all occurred during the worst snowstorm of the season where roads were dire and air resources weren't readily available in Eagle County. We transported the patient to Grand Junction Airport where a flight crew from Phoenix Children's Hospital took over. He came back with his family and reunited with Dr. McCorvey and some of the staff at the Beaver Creek Medical Center and ECPS. This 10-year-old boy has six other siblings and the whole family came back to celebrate by skiing together.

CONSENT AGENDA

The expenditures were reviewed by Mr. Daruna and Ms. Ross and are confirmed.

Mr. Smith entertained a motion to approve the consent agenda. The motion was moved by Ms. Blake and seconded by Mr. Marchetti. The motion was unanimously carried.

BUSINESS BEFORE THE BOARD

- a) Discussion regarding the changing of signatures/signers on our accounts need to be authorized and a new bank account for Home Health needs to be opened.

As per requested by the bank, a discussion at the board level was completed and is now in the record.

Accounts were opened for Carrot and Home Health.

- b) Hearts Saving Hero Award

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A couple of months ago we had a cardiac arrest call in Gold Peak. Bystander CPR was performed before our staff arrived. They were able to resuscitate him and he was transferred to Denver. He received continuing cardiac care and got discharged and is doing well. We have a gentleman here, Jareth Moore, who was the bystander that called 911 and provided CPR to the patient. Mr. Moore was a huge difference maker. We nominated him for the American Heart Association Heart Saver Award. Mr. Daruna presented the award to Mr. Moore and thanked him for stepping in and responding the way he did.

c) Fractal CFO

Mr. Daruna proposed as an interim solution to financial strategy to going back to what we did 10 years ago which is having a third party who has a high level of capability in our arena that already does healthcare organizations, hospitals, fire departments and EMS to come in and to provide some financial oversight at least in the short to midterm.

Mr. Daruna would like to discuss the Board's thoughts as it relates to that until we have the opportunity to have some more strategy around and whether the organization needs a full-time C-suite employee that manages finance. Ms. Blake recognized Ms. Ross for the great job stepping up since Mr. Montoya's departure and she noted the reporting was great this month.

Mr. Marchetti thinks it is a great idea and likes the idea of the fractal oversight and to give us some time to evaluate what we think our needs are on a longer-term basis and then move forward with that.

Ms. Ross stated that Kelly Huitt has lots of experience in municipalities and government. She also has a lot of interest in some strategic and analysis type of work as well.

Ms. Ross retrieved the flight strategic plan from 2015. It needs to be updated. She did update KPI and has been adding some KPI to the financial dashboard just so there is some pertinent information that we need to give the board so that they are more informed.

d) Board Meeting, reporting, and work session structure discussion

Mr. Daruna reported that he spoke to everybody and the message he is feeling is that we have an opportunity to talk about how we communicate with each other, how the staff reports to the board, and a cadence of meetings.

He pulled the bylaws from 2014 and believes there is an opportunity for us to clean it up and clarify how we want to interact. He has a rough proposal of some changes to meeting cadence and structure, and would like the Board's feedback.

Broadly, he is hearing more substantive meanings, and more information as it relates to strategy. Mr. Daruna is proposing we could hold nine board meetings and have two board work sessions. The work sessions would be in the Spring and Fall. The spring meeting would consist of some board training and strategy discussions and the fall meeting would be specifically financial strategy as it relates to the budget. Mr. Daruna had a great conversation with the executive director of the Special District Association, and she has ideas on how we could spend our spring training having her or her group up and doing some sort of basic board updates and other related items as it relates to how things are changing.

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Mr. Smith noted we will need to make some bylaws changes to make it happen.

Mr. Daruna suggested having a bylaw committee formed, an ad hoc committee being formed, members of the board, members of the staff, to dig into that document and restructure and refresh it.

STAFF REPORTS:

Executive Report

We had amazing participation at the EMS day on the Hill in early February. There were well over 80 attendees. We were introduced on both floors and were able to speak to our representatives and spent the afternoon with the Department of Health Care Policy and Financing (HCPF). We learned that they intend in the next fiscal year for the state, which is starting in July, to begin to reimburse for non-transportation care through the Medicaid program. There is a bill that is also moving its way through the house, but what we heard from HCPF was they are already in rulemaking to start giving us access to physician billing codes as it relates to non-transportation care. If it comes to fruition, we should see some avenues to gain revenue from the 911 calls that we don't transport and all of the Community Paramedic medicine calls through the Medicaid system. What we would assume then is that we start to see some private insurers reimbursing for that also.

We also saw the Medicaid budget and the state seems to be traversing our reimbursements without any cuts, which in an environment with a billion-dollar shortfall that is positive. My hope is that we can get through this budget cycle without seeing big cuts like the Medicaid Supplemental which is almost a million dollars of income for us a year.

The federal Medicare extensions extended through the beginning of 2028. That will keep our Medicare reimbursements level.

The rural healthcare transformation funding kicked off at the state level last week and they had their first board meeting. We will continue to follow it.

We had a great meeting with Vail Health last week to talk about collaboration and grant writing. More to come there as it starts to come to fruition. It's a \$50 billion five-year grant program across the country.

There are two bills that we are following that are important. HB261238 which is the essential services bill, deems EMS to be an essential service that must be provided by a county or municipality county or designated to municipality or special district. The portion that was going to be there to create some funding streams got cut in the legislative process. There are some thoughts about adding things back in the Senate process, but it just passed the House last week. Either way, it's going to be great to have some statewide legislation that says that EMS is something that should be provided even if there isn't a funding mechanism in place.

The last one is House Bill 26-1069, which is the alternative transport and treatment in place bill. It will allow ambulances to take people to places other than emergency departments, which is really helpful for our mental health patients and patients that don't really need emergency care, but instead could be better cared for through other means. It will provide an opportunity for reimbursement for treatment in place and it compels private insurance to pay for treatment in place

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Operations Report

Ms. Barcza reported transports are down from December.

It continued to be steady in both January and February. March has interestingly been pretty busy and some days in March in Beaver Creek have felt more like what a typical winter is. She believes it is because of a bit of spring break tourism combined with some awful skiing conditions.

We are trending at 10% to 14% down in 911 numbers, which interestingly is not a record-breaking year for us and that it represents the growth in the valley that it has had in the last seven years that we are not all tourism. We still have an increasing population of people here that we are taking care of.

We have decreased staffing where we could. We will be doing that more heavily through spring,

We put our wildland team up for deployment on Sunday, which is unheard of this early, but because of all the fires, there is a need. I imagine by the end of this week as the spring break crowd departs, we will be putting our wildland back available again and deploying resources most likely to the north.

As we look forward to summer, we are not making any big changes as summer is on track as it normally is. All of our special events will be here and are all booked. I have a feeling we are going to be deploying wildlife crews a lot throughout the course of spring and throughout the summer. MIH is up and continues to grow.

Financial Report

Ms. Ross reported on the financials with no additional comments noted.

STAFF REPORTS

Community Health

Mr. Vardaman announced the promotion of Ryan Bush to Community Health Manager.

An abbreviated report was provided this month but will have more in depth reports going forward.

It was also reported that the District has officially submitted our Medicare application.

Clinical

Mr. Sibley provided a report with no additional comments noted.

EXECUTIVE SESSION

Mr. Smith entertained a motion to move into executive session, Ms. Blake moves to accept and Dr. Eck seconded.

The Board entered into Executive Session pursuant to §24-6-402(4)(e), C.R.S., Determining positions relative to matters that may be subject to negotiation, developing strategy for negotiations, and instructing negotiators in consideration of the medical director contract.

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The Board reconvened in regular session at 4:36 p.m.

ADJOURNMENT

There being no further business to come before the Board, Mr. Smith entertained a motion to adjourn. Mr. Marchetti moves to accept and was seconded by Dr. Jack Eck. The Board unanimously adjourned the meeting at approximately 4:38 p.m.

The foregoing constitutes a true and correct copy of the minutes of the above-referenced meeting.

Respectfully submitted,

Kelly Coyle Paulsen
Recording Secretary

Dan Smith, Chair

Lynn Blake, Vice Chair

Ken Marchetti, Treasurer

Dr. Scott McCorvey, Secretary

Dr. Jack Eck, Assistant Secretary



Date April 10th, 2026

From: Brandon Daruna

Date of Activities: March & April

Summary

We have submitted our Medicare application to bill for home health services, which has successfully passed the first two levels of review and is progressing as expected. In addition, our final Medicaid Secure Transport application has been submitted, and we have successfully completed the desk review for our Medicaid supplemental application. These are meaningful steps forward in building a sustainable reimbursement structure for these services. Thank you to Veronica and the finance team for their significant effort and attention to detail in moving this work forward.

We had an excellent experience hosting both ZOLL Medical Corporation and Stryker Corporation at the district for in-depth cardiac monitor demonstrations. Each vendor spent two full days onsite, providing our crews with hands-on, scenario-based experience that closely reflected real-world clinical use. This approach allowed for meaningful engagement and thoughtful evaluation by our staff. We have collected comprehensive feedback from all participants and will soon begin the decision-making process. While it will be a difficult choice given the quality of both products, our goal is to move forward with a final selection and place an order by the end of May.

We will be pausing our internal paramedic education program for the coming year while continuing to support and sponsor employees to attend external paramedic training programs. When we launched our program, there was no accessible paramedic education option on the Western Slope, as Colorado Mountain College had suspended its program due to faculty limitations. One of the positive outcomes of our efforts has been renewed recognition of this regional need, resulting in significant reinvestment in CMC's program, which now provides a local training pathway and creates overlap with our own offering. Additionally, Denver Health is undergoing a substantial curriculum overhaul, making this an appropriate time for us to pause,

evaluate, and refine our approach. Our intent is to thoughtfully retool the program this year with the goal of relaunching a high-quality, differentiated model next year.

Activities

- Attended Vail Dispatch “billing model” meeting to discuss current structure of billing for dispatch. There is some interest in rethinking the current “call number based” billing structure.
- Held weekly one on one meetings with direct reports.
- Virtually attended Rural Healthcare Transformation Program meetings.
- Virtually Attended the Northwest Regional Healthcare Coalition steering committee meeting.
- Virtually Met with DH EMS Chief Harper to discuss paramedic school.
- Welcomed Denver Health EMS fellows with dinner for their traditional time with us.
- Attended executive and general trauma committee meetings at Vail Health.
- Attended monthly “transfer meeting” with Vail Health ED leadership.
- Attended quarterly compliance meeting.
- Virtually attended NAEMT quarterly state representatives meeting.
- Virtually attended PulsePoint implementation meetings.
- Virtually attended quarterly regional healthcare leadership meeting.
- Met with Jason Boston, candidate for Eagle County Sheriff.
- Held fireside chat with employees.
- Met one on one with several employees.
- Hosted Stryker and Zoll to demonstrate their cardiac monitors to our staff.
- Coordinated and led several care coordination meetings with local stakeholders and Children’s Hospital Colorado.
- Attended CMRETAC Board Meeting.
- Attended weekly IT meetings – met with Jim Pyke to discuss success of current structure.
- Held Paramedic school strategy discussion with stakeholders.
- Virtually met with principal consultant from AP Triton, the organization studying the efficacy of down valley fire consolidation.
- Met with Dr. Zeller to work on contract language.
- Attended Public Safety Council Meeting.
- Virtually Met with Ann Terry.
- Virtually Met with Heather Edwards, Admin Chief at Denver Health to discuss Paramedic School.

- Met with Ben Trollinger, the new editor at the Vail Daily.
- Participated in the selection committee for the VVP Success Awards.
- Virtually Attended weekly EMSAC advocacy committee meetings.
- Virtually Attended All-Agency Crisis Co-Response quarterly meeting.
- Held biweekly leadership and management meetings.
- Attended 800mhz executive board meeting.
- Attended SEMTAC meeting at CDPHE to advocate for continuing funding level for Path for EMS program.
- Attended EMS Sustainability Task Force meeting at CDPHE.
- Attended Health for All Fundraiser supporting Mountain Family Health.

Looking Forward

We remain actively engaged in advocacy at both the legislative and regulatory levels, including support for bills moving through the legislature—particularly HB25-1069—as well as engagement around the recent decision by State Emergency Medical and Trauma Services Advisory Council to reduce funding for the critically important Path for EMS mental health program. I represent our organization’s interests by testifying, both virtually and in person, whenever the opportunity arises. In addition, we have received preliminary indications that the state may implement a 2% reduction in Medicaid reimbursement rates across the board as part of efforts to address a significant budget shortfall. We will monitor these developments closely and advocate for policies that support the sustainability of EMS and the well-being of our workforce. One month to go in the session.

I am looking forward to our upcoming strategy session next month and would appreciate the opportunity to align on timing and logistics to ensure strong participation. As part of the agenda, we could consider incorporating board-focused training from Ann Terry, Executive Director of the Special District Association of Colorado, if the Board feels that would be valuable. There is also an opportunity for Board members to attend SDA’s board member training in Vail on June 17 as an alternative or supplement. During the session, we plan to present an overview of current operations and clinical programs, along with the short- and mid-term challenges we are navigating. I am also hopeful that Kelly Johnston from JFS will be able to join us, as we are in the final stages of completing our contract for her services. Please let me know if there are additional topics you would like to see included in the discussion.



Summary & Key Highlights March

Month/Year	Total Calls	911 calls	Transports	Transfers	Standby	MIH
March , 2025	662	539	340	46	6	71
March , 2026	611	460	294	51	6	94
March '26 to March '26 Δ	-22.87%	-14.15%	-7.90%	-18.00%	0%	32.4%
Year to Year (YTD)	Total Calls	911 calls	Transports	Transfers	Standby	MIH
2025	1987	1602	1011	159	13	213
2026	1830	1389	879	150	16	275
25 to '26 Δ	-7.9%	-13.3%	-13.1%	-5.7%	23.1%	29.1%

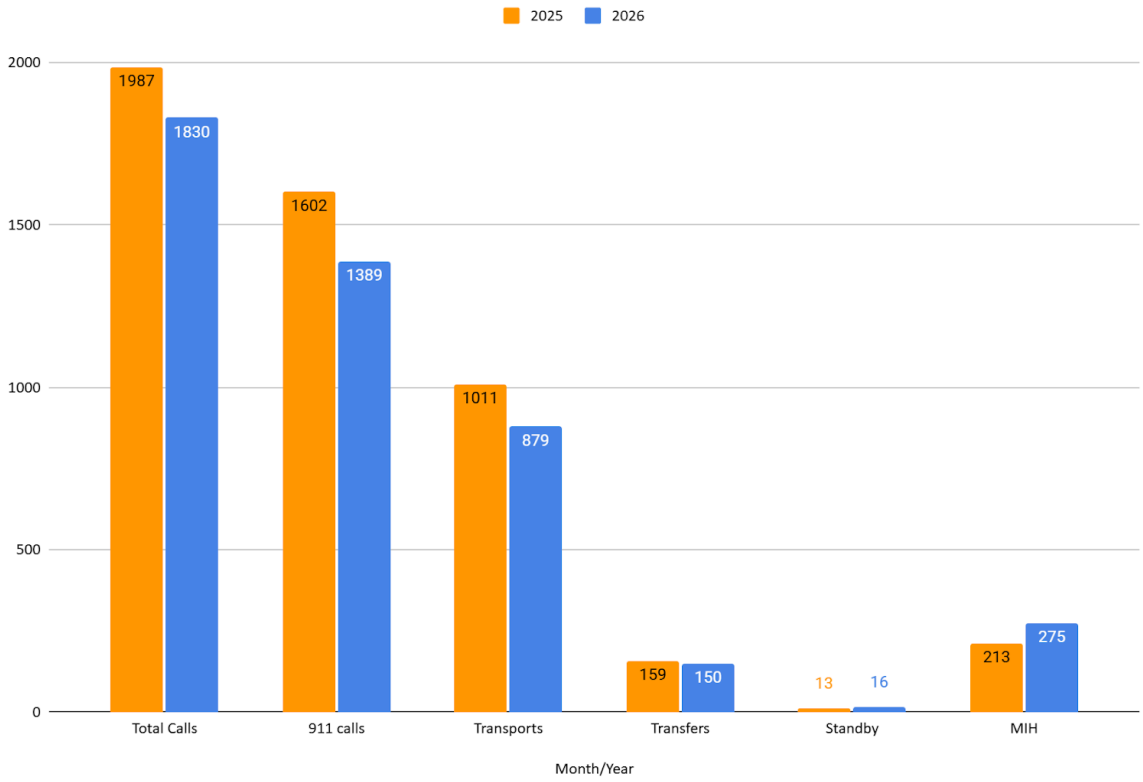
- Overall volume down ~23% YoY; acuity mix increased: While total calls declined (662 → 611), billable transports only decreased ~8%, indicating a higher percentage of 911 calls resulted in transport
 - Shift likely driven by call type: Reduction in lower-acuity, weather-related MVAs (often non-transport) contributed to a more transport-heavy call profile
- Volume decrease tied to season conditions: Record warm weather, limited snowfall, and reduced ski tourism during the 2025–2026 season likely drove the overall decline in call volume
- Transfers decreased: Reduction primarily attributed to decrease in M1 transfers shifting from Denver based facilities to the Precourt Healing Center
- MIH continues strong growth: Up 32%, highlighting ongoing expansion in community paramedicine and home health

Looking Ahead

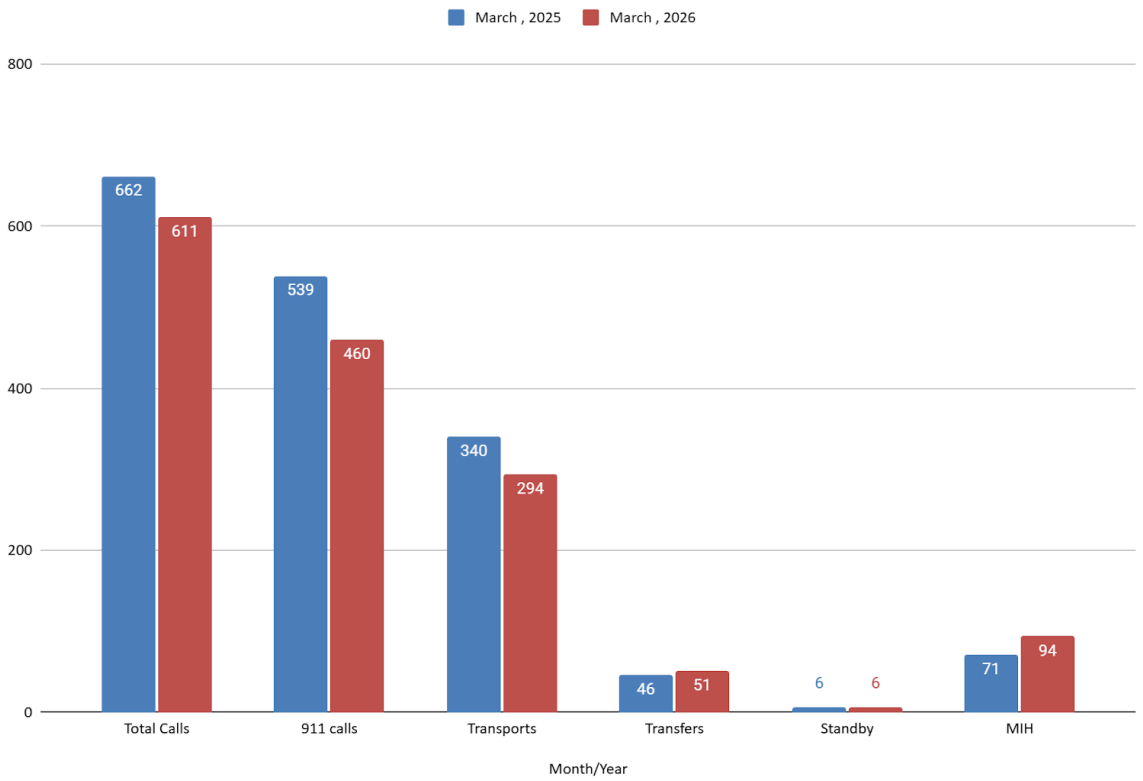
- Strategic staffing adjustment (Apr–May): Aligning resources with seasonal volume decline
- Summer outlook remains strong: Peak season demand expected to mirror typical/increased historical levels
- 2026 summer staffing aligned with 2025: Positioned to meet anticipated demand
- High event volume expected: Robust coverage planned for concerts, rodeos, cycling events, Bravo!, and the Dance Festival

Charts and Visuals

2026 Totals (compared to previous year)

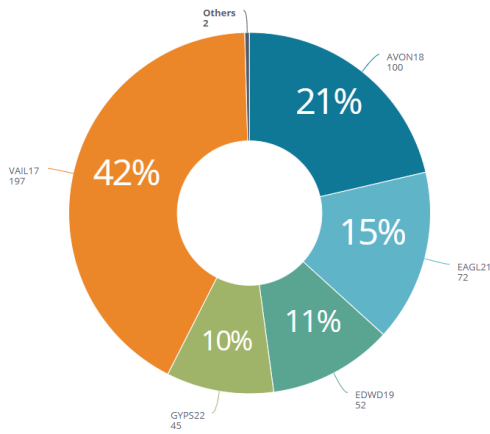
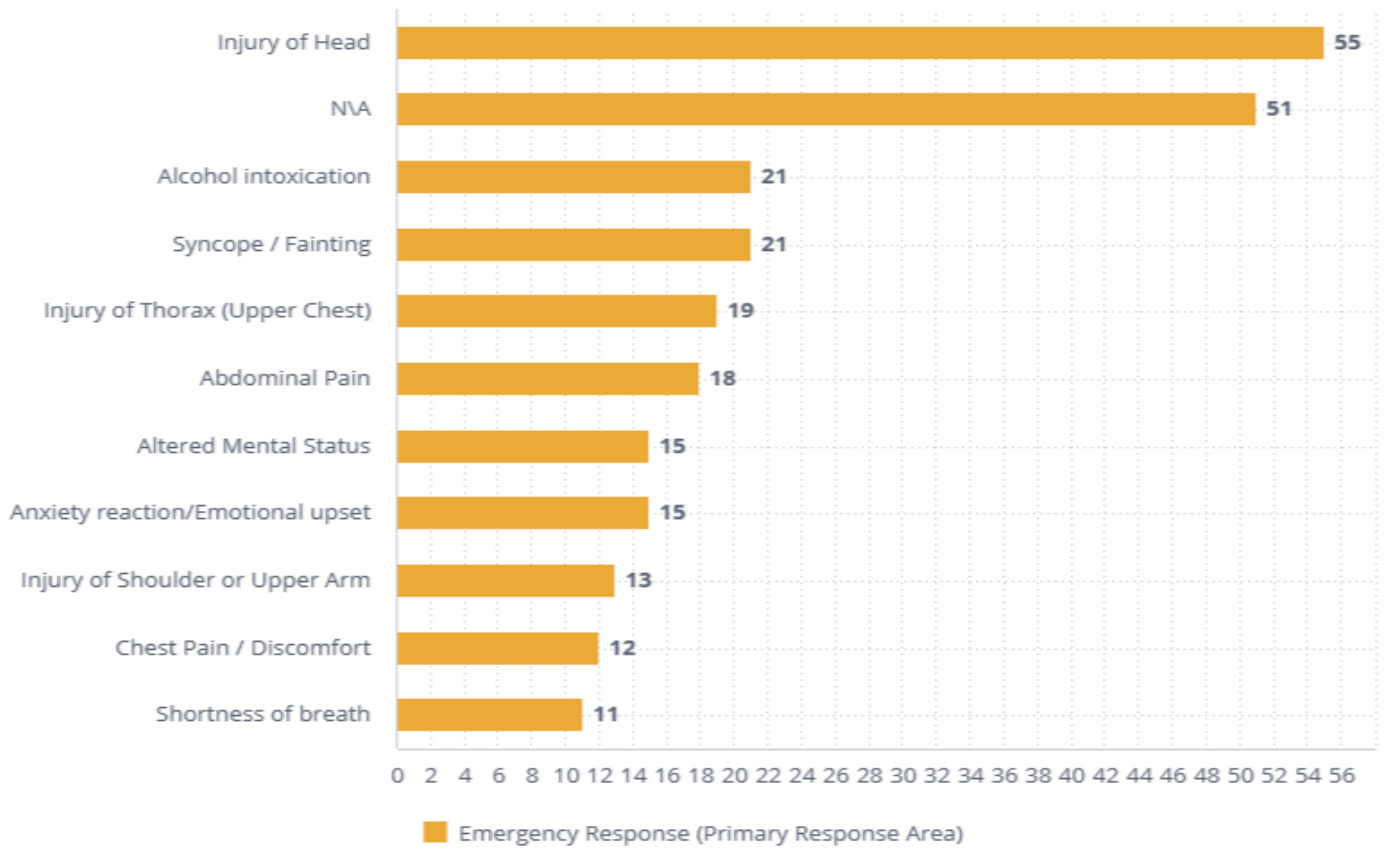


Total Calls and Transfers

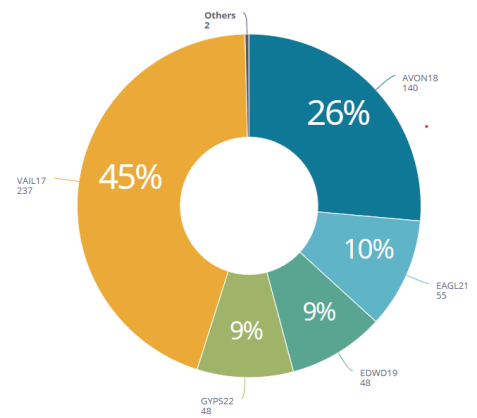


Top 10 Call Types - March

Primary Impression breakdown (by run type)

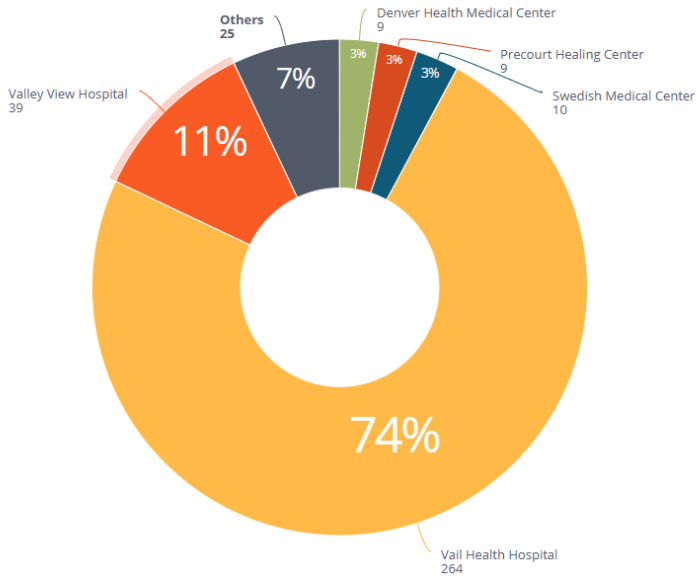


March 2026

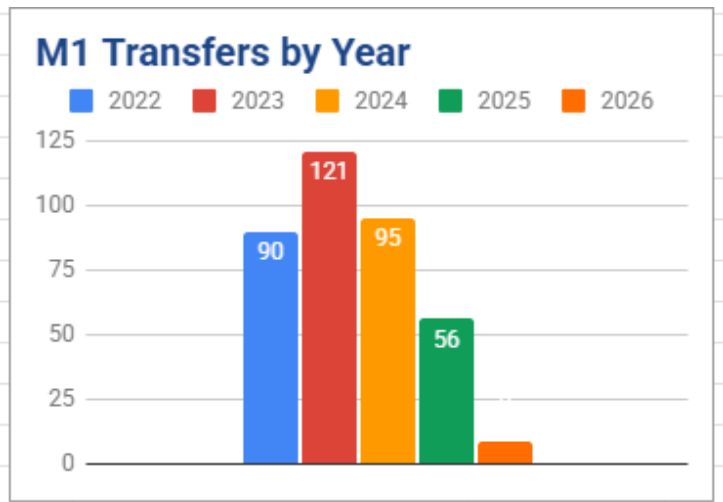
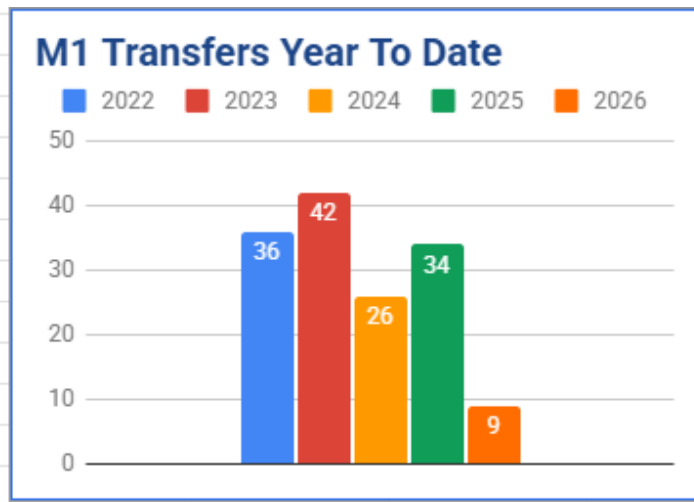
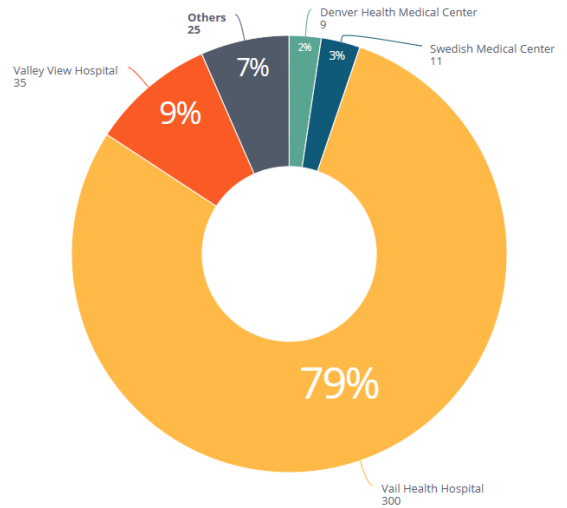


March 2025

Transport Destination March 2026



Transport Destination March 2025





To: Board of Directors
From: Veronica Ross
Date: April 9, 2026
RE : March 2026 Financials

Executive Summary

The District’s financial results for the period reflect lower patient service revenue and elevated bad debt expense. These trends are driven by a decline in transport volume and targeted actions to improve revenue cycle performance. While these factors negatively impact current-period results, they are part of our intentional efforts to strengthen long-term financial sustainability. Despite the decrease in billable calls, expense management efforts over the last quarter have resulted in a general reduction in anticipated expenses. Consequently, actual expenses are trending below budget, improving overall financial performance and reducing the projected deficit by more than \$440,800. Operating Revenue Patient service revenue is trending below expectations for the period, primarily due to a decrease in patient transports.

Operating Expenses

Operations’ addition of a seasonal temporary crew reduced reliance on overtime while maintaining coverage for sick leave, vacation, and training. This approach improved workforce efficiency and contributed to salary expenses trending lower than anticipated.

Revenue Cycle Cleanup efforts and Charity Care Impacts on Bad Debt:

A single patient qualified for financial assistance through Vail Health’s financial assistance program, which the District honors. This resulted in a write-off of \$14,863, representing a significant portion of the total charity care for the period of \$23,608.

We have increased oversight and accountability efforts with our third-party billing vendor. As part of this effort, older accounts, particularly those carried over from the prior billing company, were reviewed and sent to collection. We will have one more round of adjustment in April.

This effort is necessary to:

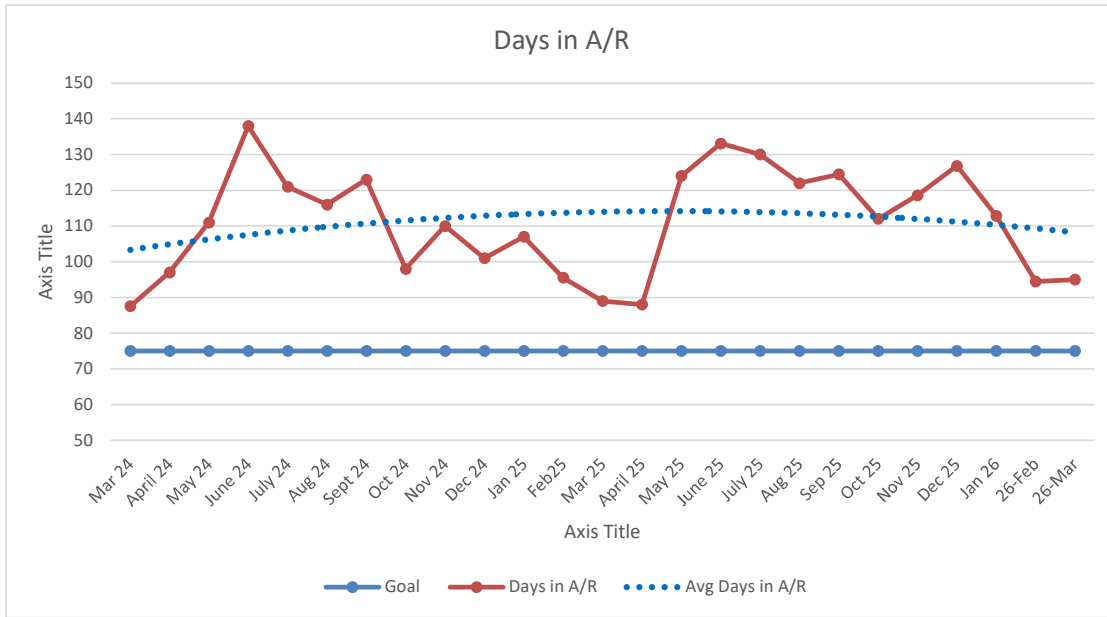
- Clean up legacy accounts
- Improve the accuracy of accounts receivable
- Strengthen long-term collection performance

Financial Outlook and Conclusion:

The District remains focused on strengthening its financial position through improved oversight of billing operations and continued monitoring of revenue trends. Although short-term results reflect these operational adjustments, they support long-term financial integrity and sustainability.

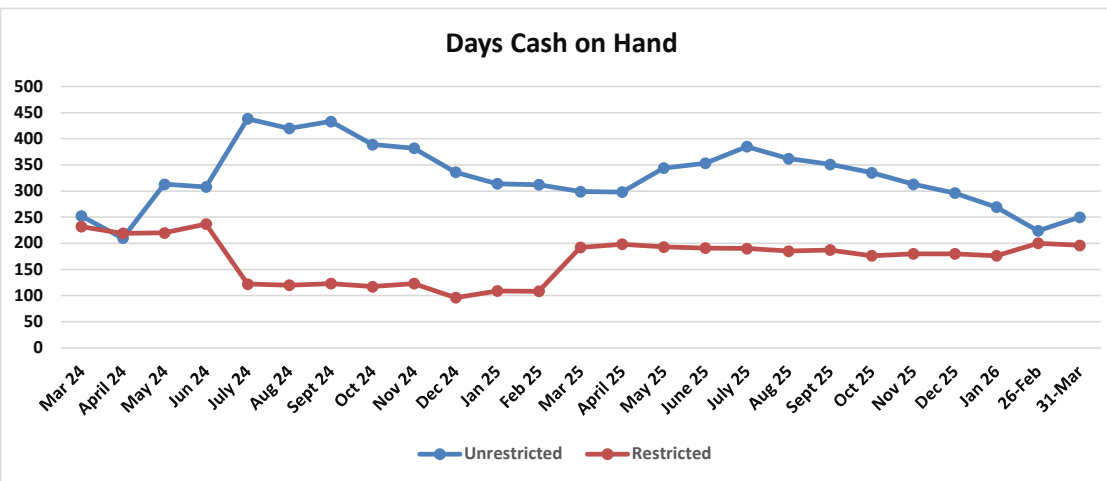


Financial Metrics Dashboard For the Month Ending March 31, 2026



A/R Aging	KPI <25%
Current	41%
31-60	23%
61-90	12%
Over 90	24%

A/R By Payor	
Medicare	7%
Medicaid	4%
Commercial	22%
Self Pay	63%
Other	4%
Total	100%





EAGLE COUNTY PARAMEDIC SERVICES

Statements of Revenue, Expenses, and Changes in Net Position For the Month Ending March 31, 2026

	Current Month			2026 Fiscal YTD			2025 Fiscal YTD		2026
	Actuals	Budget	Variance	Actuals	Budget	Variance	Actuals	Variance	Annual Budget
Revenues									
Patient Revenue	\$954,186	\$1,333,053	(28.4%)	\$2,744,119	\$3,486,447	(21.3%)	\$2,971,299	(7.6%)	\$10,341,757
Contractual Allowances	(\$157,398)	(\$345,440)	54.4%	(\$682,141)	(\$1,004,916)	32.1%	(\$1,121,491)	(39.2%)	(\$3,140,362)
Bad Debt and Charity Write Off	(\$190,084)	(\$98,441)	(93.1%)	(\$653,838)	(\$307,628)	(112.5%)	(\$474,190)	37.9%	(\$1,230,511)
Contract Revenue	\$18,833	\$17,722	6.3%	\$35,499	\$53,166	(33.2%)	\$24,999	42.0%	\$362,664
Total Revenues	\$625,537	\$906,895	(31.0%)	\$1,443,639	\$2,227,070	(35.2%)	\$1,400,617	3.1%	\$6,333,548
Operating Expenses									
Salaries & Wages	\$803,120	\$952,271	15.7%	\$2,580,099	\$3,046,735	15.3%	\$2,384,555	(8.2%)	\$11,817,079
Benefits	\$256,498	\$344,168	25.5%	\$1,105,129	\$1,190,219	7.1%	\$1,114,360	0.8%	\$4,407,773
Admin and General	\$80,980	\$80,249	(0.9%)	\$225,563	\$201,069	(12.2%)	\$222,758	(1.3%)	\$716,297
Professional Development	\$9,769	\$27,468	64.4%	\$41,758	\$85,839	51.4%	\$64,091	34.8%	\$343,356
Supplies, Materials, and Minor Equipm	\$59,635	\$83,423	28.5%	\$210,345	\$348,740	39.7%	\$234,720	10.4%	\$1,160,187
Utilities & Maintenance	\$38,743	\$49,278	21.4%	\$138,677	\$153,993	9.9%	\$167,097	17.0%	\$615,971
Purchased Services	\$40,137	\$84,282	52.4%	\$166,750	\$261,843	36.3%	\$199,653	16.5%	\$1,047,373
Depreciation Expense	\$80,545	\$74,250	(8.5%)	\$240,927	\$219,244	(9.9%)	\$222,862	(8.1%)	\$1,079,676
Total Expenditures	\$1,369,428	\$1,695,390	19.2%	\$4,709,247	\$5,507,681	14.5%	\$4,610,096	(2.2%)	\$21,187,712
Operating Loss from Operations	(\$743,891)	(\$788,495)		(\$3,265,608)	(\$3,280,612)		(\$3,209,479)		(\$14,854,164)
Non-Operating Revenues (Expenses)									
Property Tax & Ownership Revenue	\$3,867,049	\$4,750,356	(18.6%)	\$4,233,683	\$4,876,541	(13.2%)	\$4,905,383	(13.7%)	\$14,073,874
Treasurer Fees	(\$114,622)	(\$158,000)	27.5%	(\$122,271)	(\$191,777)	36.2%	(\$142,173)	14.0%	(\$422,216)
Interest Income	\$116,834	\$70,000	66.9%	\$244,825	\$210,000	16.6%	\$280,035	(12.6%)	\$700,000
Other Income	\$25,688			\$82,710			\$3,777	2,089.6%	\$362,664
Total	\$3,894,949	\$4,662,356	(16.5%)	\$4,438,946	\$4,894,763	(9.3%)	\$5,047,022	(12.0%)	\$14,714,322
BEGINNING NET ASSETS	\$29,894,772	\$29,894,772		\$31,872,492	\$31,872,492		\$30,287,073	5.2%	\$31,872,492
NET SURPLUS/(DEFICIT)	\$3,151,058	\$3,873,861	18.7%	\$1,173,339	\$1,614,152	27.3%	\$1,837,544	36.1%	(\$139,842)
ENDING NET ASSETS	\$33,045,830	\$33,768,633	(2.1%)	\$33,045,831	\$33,486,644	(1.3%)	\$32,124,617	2.9%	\$32,012,334
Capital Outlay	158,723			158,723			0		2,838,920
Net Gain/Loss after Capital	2,992,336			1,014,616			1,837,544		2,699,078



EAGLE COUNTY PARAMEDIC SERVICES

Statement of Net Position For the Month Ending March 31, 2026

	Current	(Unaudited) Prior Year End
Assets		
Current Assets		
Cash and Cash Equivalents	\$3,419,960	\$4,770,108
TABOR Required 3% Emergency Reserve	\$1,665,735	\$556,601
Restricted Cash - Capital Fund	\$6,035,576	\$6,235,765
Restricted Cash - Housing	\$2,049,488	\$2,085,077
Total Cash and Cash Equivalents	<u>\$13,170,759</u>	<u>\$13,647,551</u>
Investments	\$9,009,927	\$8,214,480
Patient Accounts Receivable	\$2,334,079	\$1,889,244
Property Tax Receivable	\$9,348,195	\$7,970,161
Prepaid Expenses	\$277,401	\$299,279
Total Current Assets	<u>\$34,140,360</u>	<u>\$32,020,715</u>
Noncurrent Assets		
Capital Assets, Net	\$13,833,771	\$14,071,253
Other Noncurrent Assets	\$0	\$0
Total Noncurrent Assets	<u>\$13,833,771</u>	<u>\$14,071,253</u>
Total Assets	<u><u>\$47,974,131</u></u>	<u><u>\$46,091,968</u></u>
Liabilities, Deferred Inflows of Resources, and Net Position		
Current Liabilities		
Accounts Payable	\$175,518	\$597,343
Current Portion of Lease Liabilities	\$163,119	\$154,494
Accrued Expenses	\$1,854,880	\$1,695,647
Other current liabilities	\$3,386,588	\$3,549,707
Total Current Liabilities	<u>\$5,580,106</u>	<u>\$5,997,191</u>
Deferred Inflows of Resources		
Property Taxes	<u>9,348,195</u>	<u>7,970,161</u>
Net Position		
Restricted for Emergencies	\$1,665,735	\$556,601
Other Restricted Funds	\$8,085,064	\$8,320,842
Unrestricted	\$23,295,031	\$23,247,174
Total Net Position	<u>\$33,045,831</u>	<u>\$32,124,617</u>
Total Liabilities, Deferred Inflows, & Net Position	<u><u>\$47,974,131</u></u>	<u><u>\$46,091,968</u></u>
Beginning Balance with Current Year Adjustments	\$31,872,492	\$30,287,073
Net Surplus/(Deficit)	\$1,173,339	\$1,837,544
Ending Net Assets	<u><u>\$33,045,831</u></u>	<u><u>\$32,124,617</u></u>



EAGLE COUNTY PARAMEDIC SERVICES

Statement of Cash Flows For the Month Ending March 31, 2026

CASH FLOWS FROM OPERATING ACTIVITIES

NET SURPLUS/(DEFICIT) FOR PERIOD	\$3,151,058
ADJUSTMENTS TO RECONCILE NET INCOME TO NET CASH	
PROVIDED (USED) BY OPERATING ACTIVITIES	
1-12001-00 Increase in Accounts Receivable - Patient	(\$108,182)
1-12002-00 Decrease in Accounts Receivable - Employee	\$0
1-12020-00 Increase in Allowance for Medicare/Medicaid Adjustments	(\$170,046)
1-12300-00 Decrease in Property Tax Receivable - County Treasurer	\$3,820,748
1-13000-00 Decrease in Prepaid Expenses	\$65,029
1-20000-00 Decrease in Accounts Payable	(\$416,607)
1-20200-00 Increase in Misc Payable	\$40,163
1-21000-00 Decrease in Accrued Salaries & Wages Payable	(\$7,238)
1-21100-00 Decrease in Payroll Taxes Payable - Federal	(\$1,179)
1-21110-00 Decrease in Payroll Taxes Payable - State	(\$304)
1-21205-00 Decrease in Benefits Payable - Cafeteria 125	(\$10,130)
1-21220-00 Decrease in Benefits Payable - Life Insurance	(\$98)
1-21250-00 Increase in Benefits Payable - Other Voluntary Benefit Deductions	\$2,283
1-21300-00 Decrease in Retirement Benefit Payable - 401a	(\$455)
1-21400-00 Increase in Accrued Vacation Liability	\$30,639
1-22000-00 Decrease in Deferred Property Tax Revenue	(\$3,820,748)
2-20000-00 Decrease in Accounts Payable	(\$645)
NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES	<u>\$2,574,288</u>

CASH FLOWS FROM INVESTING ACTIVITIES

1-11000-00 Investments	(\$348,539)
1-11010-00 US Bank Investment MM account	\$309,213
1-11500-01 Unrealized gain/loss on investments	(\$38,905)
1-15800-00 Construction in Progress	(\$56,857)
1-15900-00 Accumulated Depreciation - Facilities	\$35,629
1-16100-00 Fleet - Other Vehicles	(\$39,460)
1-16900-00 Accumulated Depreciation - Fleet	\$34,649
1-17900-00 Accumulated Depreciation - FFE	\$10,267
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	<u>(\$94,002)</u>

CASH FLOWS FROM FINANCING ACTIVITIES

1-12210-00 Allowance for Uncollectible Employee Loans	(\$900)
NET CASH PROVIDED (USED) BY FINANCING ACTIVITIES	<u>(\$900)</u>

NET INCREASE/(DECREASE) IN CASH **\$2,479,386**

CASH AND CASH EQUIVALENTS AS OF 3/1/2026 **\$10,691,374**

CASH AND CASH EQUIVALENTS AS OF 3/31/2026 **\$13,170,759**



Cash Disbursements
For the Month Ending March 31, 2026

Payee	Invoice #	Invoice Date	Description	Amount Paid
Ace Hardware	CC-8208	03/12/2026	washers	\$11.08
Ace Hardware	CC-8204	03/23/2026	Wrench and battery	\$172.37
ACID REMAP, LLC	2901	12/31/2025	Protocol App Renewal	\$2,500.00
ACME ALARM COMPANY	23000MON	02/01/2026	1st qtr monitoring 2026	\$440.16
ACME ALARM COMPANY	23264MON	03/01/2026	2nd qtr monitoring 2026	\$440.16
ADP SCREENING & SELECTION SERVICES	2188334-02-2026	03/02/2026	Screening Services	\$167.31
AFLAC GROUP INSURANCE	February 2026	02/28/2026	February 2026	\$2,259.56
AHC MEDIA LLC	CC-8198	03/19/2026	Education - course	\$1,897.00
AIRGAS	5522423613	01/31/2026	Oxygen	\$37.33
AIRGAS	5522423781	01/31/2026	Oxygen	\$52.65
AIRGAS	5522423867	01/31/2026	Oxygen	\$71.21
AIRGAS	5522423527	01/31/2026	Oxygen	\$109.48
AIRGAS	5522423695	01/31/2026	Oxygen	\$126.47
AIRGAS	5522423435	01/31/2026	Oxygen	\$329.75
AIRGAS	9169439647	02/18/2026	Oxygen	\$172.85
AIRGAS	9169645043	02/25/2026	Oxygen	\$44.99
AIRGAS	9169645078	02/25/2026	Oxygen	\$85.23
AIRGAS	5523114494	02/28/2026	Oxygen	\$33.72
AIRGAS	5523114812	02/28/2026	Oxygen	\$47.55
AIRGAS	5523114956	02/28/2026	Oxygen	\$67.22
AIRGAS	5523114956	02/28/2026	Oxygen	\$98.89
AIRGAS	5523114662	02/28/2026	Oxygen	\$114.24
AIRGAS	5523114182	02/28/2026	Oxygen	\$299.24
ALPINE HVAC Service	4421	02/16/2026	PM on boiler	\$838.20
ALPINE HVAC Service	4457	03/03/2026	replaced fan motor and belt in conf room FCU	\$1,203.31
Amazon Capital Services, Inc.	CC-8142	03/03/2026	dishwasher repair	\$15.27
Amazon Capital Services, Inc.	1VKD-Q9NW-MN17	02/13/2026	keyboards and mouse	\$475.44
Amazon Capital Services, Inc.	11DF-VH3T-V9PT	02/11/2026	Signature Stamp	\$22.76
Amazon Capital Services, Inc.	1MV9-NCRK-7TRC	02/10/2026	sand, sand bottle rattle proof holder	\$49.94
Amazon Capital Services, Inc.	1XNL-1PCQ-PQWK	02/02/2026	office supplies	\$90.71
Amazon Capital Services, Inc.	CC-8274	03/16/2026	rubio refunded 2	\$229.88
Amazon Capital Services, Inc.	CC-8273	03/18/2026	finish, refunded	\$229.88

Payee	Invoice #	Invoice Date	Description	Amount Paid
Amazon Capital Services, Inc.	CC-8271	03/23/2026	finish	\$229.88
Amazon Capital Services, Inc.	CC-8270	03/26/2026	Edge banding	\$89.97
Amazon Capital Services, Inc.	CC-8233	03/30/2026	traffic cones	\$96.03
American National Red Cross	42972934-1	01/13/2026	BLOOD W18062556295900Q-USED	\$580.00
APPLE ITUNES	CC-8192	03/09/2026	fleet phone storagae	\$0.99
Austin Hardwoods	CC-8262	03/26/2026	Plywood for gypsum supply room	\$362.08
AXXESS Technology Solutions, Inc	INV-365301	03/20/2026	software subscription	\$1,695.00
Baldrige Group LLC	23153	02/10/2026	annual subscription	\$2,000.00
BDM Ben-Gal LTD	22828	02/28/2026	Collection Fees	\$1,810.39
BELL MEDICAL	CC-8136	03/05/2026	Interview food for EMT - internal interviews	\$156.53
Big Horn Toyota	CC-8214	03/23/2026	repairs to 212	\$152.41
BLACK HILLS ENERGY	Feb2026Edwards	03/06/2026	Feb2026Edwards 2/2/2026-3/3/2026	\$493.46
BLACK HILLS ENERGY	Feb2026 Gypsum	02/27/2026	Feb 2/4/26- 3/5/2026 Gypsum	\$498.68
BLACK HILLS ENERGY	Feb 2026 Eagle	02/27/2026	Feb 2/3/26- 3/4/2026 Eagle	\$315.28
BLACK HILLS ENERGY	Feb2026 Edwards	02/27/2026	Feb 2/2/26- 3/3/2026 Edwards	\$1,365.08
BLACKBAUD	INV-0000510184	03/19/2026	FE NXT Account Receivable Implementation	\$960.00
BOUNDTREE MEDICAL, LLC	86078999	01/29/2026	Medical Supplies	\$422.91
BOUNDTREE MEDICAL, LLC	86098110	02/12/2026	Medical Supplies	\$344.97
BOUNDTREE MEDICAL, LLC	86098109	02/12/2026	medical supplies	\$378.99
BOUNDTREE MEDICAL, LLC	86106174	02/19/2026	medical supplies	\$428.99
Brother	CC-8240	03/25/2026	office supplies	\$26.68
BROWN, ABBY	6	02/16/2026	NREMT - Paramedic Test	\$175.00
BROWN, ABBY	7	02/27/2026	Boot Allowance	\$157.58
CEBT	March2026 Premium	03/01/2026	March2026 Premium	\$120,721.55
Centers for Medicare and Medicaid Services	CC-8227	03/20/2026	CMS Certification Fee	\$750.00
CENTURYLINK	Feb 2026 Avon	02/10/2026	FebAvon2026 Feb10 to March 09	\$163.88
CENTURYLINK	Feb2026 Eagle	03/14/2026	Feb2026 Eagle FEB 14 to MAR 13	\$381.38
CENTURYLINK	March2026 Avon	03/10/2026	March2026 Avon MAR 10 to APR 09	\$167.81
CERES	104570	01/31/2026	Avon Ambulance District Snow Removal 2025/2026 January 2026	\$1,005.00
CERES	104571	01/31/2026	Eagle Ambulance District Snow Removal 2025/2026 January 2026	\$487.50
CERES	104572	01/31/2026	Gypsum Ambulance District Snow Removal 2025/2026 January 202	\$375.00
CERES	104573	01/31/2026	Edwards Ambulance District Snow Removal 2025/2026 January 20	\$1,567.50
CERES	107064	02/28/2026	Edwards Snow Removal Feb 2026	\$1,567.50
CERES	107061	02/28/2026	Avon Snow Removal Feb 2026	\$1,005.00
CERES	107063	02/28/2026	Gypsum Snow Removal Feb 2026	\$375.00
CERES	107062	02/28/2026	Gypsum Snow Removal Feb 2026	\$487.50

Payee	Invoice #	Invoice Date	Description	Amount Paid
Certifications	CC-8251	03/27/2026	Wound care exam	\$380.00
ChatGPT	CC-8160	03/02/2026	ChatGPT subscription	\$20.00
ChatGPT	CC-8194	03/02/2026	ChatGPT	\$20.00
ChatGPT	CC-8176	03/10/2026	AI tool	\$20.00
ChatGPT	CC-8229	03/30/2026	ChatGPT subscription	\$20.00
ChatGPT	CC-8239	03/30/2026	ChatGPT	\$20.00
CITY MARKET	CC-8188	03/02/2026	Rented rug cleaner for eagle water leak	\$87.51
CITY MARKET	CC-8135	03/04/2026	Breakfast items for Interviews	\$15.45
CITY MARKET		03/20/2026	snack for board meeting	\$14.55
COAKLEY, KATIE	IR-8174	03/16/2026	Mileage reimbursement	\$206.50
COLLINS COLE FLYNN WINN ULMER	8573	02/10/2026	Legal Fees	\$966.00
COLORADO ADVANCED LIFE SUPPORT	26419	02/03/2026	BLS Instructor Certificate	\$200.00
COLORADO ADVANCED LIFE SUPPORT	CC-8245	03/11/2026	AHA course credentials for BLS, ACLS, or PALS	\$60.00
COLORADO ADVANCED LIFE SUPPORT	CC-8246	03/11/2026	AHA course credentials for BLS, ACLS, or PALS	\$32.00
COLORADO ADVANCED LIFE SUPPORT	CC-8247	03/11/2026	AHA course credentials for BLS, ACLS, or PALS	\$140.00
COLORADO ADVANCED LIFE SUPPORT	IR-8133	02/03/2026	AHA course credentials for BLS, ACLS, or PALS	\$200.00
COLORADO FINGERPRINTING	CC-8200	03/20/2026	Fingerprints for Home Health Administrator	\$57.50
COLUMBIA SOUTHERN UNIVERSITY	CC-8168	03/04/2026	Community paramedic course	\$333.94
COMCAST	CC-8220	03/23/2026	Pots lines Avon	\$171.44
COMCAST BUSINESS	CC-8224	03/26/2026	internet	\$4,728.65
COMCAST BUSINESS	CC-8234	03/26/2026	Telephone system	\$1,188.68
COMCAST CABLE	CC-8156	03/03/2026	Television for Edwards	\$63.32
COMCAST CABLE	CC-8161	03/03/2026	television for Avon	\$42.85
CONFERENCE FEES	CC-8185	03/17/2026	SHRM High Country Conference costs	\$848.88
COPPER'S ELECTRICAL SERVICES	1861SF	01/01/2026	ADD CIRCUIT FOR WASHER AT EAGLE STATION	\$661.00
COPY COPY	CC-8225	03/26/2026	Good Samaritan cards	\$33.00
COPY COPY	CC-8226	03/26/2026	Rack cards for NARCAN	\$167.00
COSTCO WHOLESALE		03/17/2026	copy paper	\$73.98
COSTCO WHOLESALE	CC-8238	03/20/2026	Fuel for Home Health Vehicle	\$51.57
COSTCO WHOLESALE	CC-8201	03/23/2026	gloves for rope bag	\$21.47
COSTCO WHOLESALE	Renewal 2026	02/01/2026	renewal 2026	\$260.00
Downieville Fuel Stop	CC-8197	03/16/2026	Fuel on Transfer	\$121.34
Downieville Fuel Stop	CC-8241	03/20/2026	Amb 111 Fuel	\$116.58
DR. JASON ZELLER	IR-8134	02/09/2026	EMS day Capital	\$190.00
EAGLE COUNTY FLEET SERVICES	Jan-26	02/05/2026	fuel	\$1,412.82
EAGLE COUNTY HHW	02.28.2026	02/28/2026	Electronics Disposal	\$174.80

Payee	Invoice #	Invoice Date	Description	Amount Paid
EAGLE RIVER WATER & SAN DISTRICT	CC-8223	03/23/2026	Water and Sanitation Edwards	\$581.57
EAGLE RIVER WATER & SAN DISTRICT	CC-8222	03/23/2026	water and sanitation Avon	\$595.31
EAGLE RIVER WATER & SAN DISTRICT	CC-8221	03/23/2026	water and sanitation VMRG	\$231.21
EDUCATION/PROFESSIONAL DEVELOPMENT FEES	CC-8242	03/24/2026	ATI Testing Prep	\$137.27
EDUCATION/PROFESSIONAL DEVELOPMENT FEES	CC-8259	03/25/2026	ATI-TEAS test for Wilson Prioleau (he does not yet have a CC	\$189.00
EPS DESIGN AND PRINT	127147	02/05/2026	Business Cards	\$117.25
ESO SOLUTIONS, INC.	ESO-188709	01/29/2026	ESO Scheduling - API/Third-Party 2/12-4/20/2026	\$100.25
ESO SOLUTIONS, INC.	ESO-188152	01/30/2026	Employee Scheduling, Timekeeping, and Payroll-3/1-3/31/2026	\$565.95
ESO SOLUTIONS, INC.	ESO-188976	02/03/2026	Annual fee for bidirectional flow of data between EMS and th	\$24,856.35
EXPEDIA	CC-8257	03/23/2026	Hotel for Univ of FL Critical Care clinicals.	\$884.22
EXPRESS TOLL	CC-8202	03/20/2026	tolls	\$28.65
Fax Plus	CC-8155	03/03/2026	digital fax service	\$523.96
FEDERAL EXPRESS	9-193-51133	02/26/2026	shipping	\$540.00
First Chair Designs, Inc.	INV-4545	02/26/2026		\$113.25
FIRSTNET ASSOCIATION	CC-8183	03/16/2026	cell phones for District	\$2,279.69
Flight Bridge	CC-8193	03/18/2026	Critical Care for Heather Pugh	\$995.00
Forvis Mazars	1239522	02/27/2026	audit of 12/31/2025	\$15,000.00
GALLS, LLC	033936084	02/02/2026	UNIFORMS	\$198.93
GALLS, LLC	034050314	02/12/2026	UNIFORMS	\$62.37
GALLS, LLC	034273367	03/03/2026	Uniforms	\$166.08
GALLS, LLC	034313788	03/06/2026	Uniforms	\$371.49
GARMIN	CC-8243	03/20/2026	Wildland / SAR Satelite Comm monthly subscription fee	\$25.98
GLENWOOD SPRINGS FORD	6294	03/05/2026	2026 Ford Escape #304	\$39,460.00
GOOGLETV	CC-8235	03/25/2026	4K and sharing	\$10.56
GOOGLETV	CC-8236	03/25/2026	Television Vail	\$87.72
GORE RANGE LANDSCAPING	8035	01/01/2026	Landscape services	\$2,299.63
GUARDIAN	March2026 Dental	03/01/2026	March2026 Dental	\$7,024.99
Gypsum Ace Hardware	CC-8187	03/03/2026	Floor drying fan for eagle water leak	\$80.54
Hamilton Medical, Inc.	23483857	02/05/2026	1-YR SVC CONTRACT	\$3,850.00
Hamilton Medical, Inc.	23490438	02/26/2026	T1 circuit 180 + valve B/20	\$4,052.28
HENRY SCHEIN, INC.	53004135	02/05/2026	Midazolam HCL Inj SDV	\$69.48
HENRY SCHEIN, INC.	53003949	02/05/2026	Medical Supplies	\$1,874.04
HENRY SCHEIN, INC.	53254349	02/11/2026	Medical Supplies	\$468.42
HENRY SCHEIN, INC.	53359716	02/13/2026	Medical Supplies	\$263.88
HOLY CROSS ENERGY	CC-8159	03/03/2026	electricity eagle	\$667.09
HOLY CROSS ENERGY	CC-8154	03/10/2026	Electricity Gypsum	\$856.66

Payee	Invoice #	Invoice Date	Description	Amount Paid
HOLY CROSS ENERGY	CC-8231	03/24/2026	VMRG, AVON, Edwards electricity	\$2,295.96
HOLY CROSS ENERGY	CC-8232	03/31/2026	electricity eagle	\$599.57
HOME DEPOT AVON	CC-8128	03/02/2026	Epoxy	\$7.78
HOME DEPOT AVON	CC-8127	03/02/2026	Drywall anchor and shop vac	\$198.44
HOME DEPOT AVON	CC-8210	03/06/2026	Air compressor piping parts	\$230.60
HOME DEPOT AVON	CC-8209	03/11/2026	Dishwasher repair for eagle	\$83.77
HOME DEPOT AVON	CC-8207	03/13/2026	Curtains	\$263.61
HOME DEPOT AVON	CC-8206	03/19/2026	Elec supplies	\$6.96
HOME DEPOT AVON	CC-8205	03/20/2026	Curtains	\$119.88
HOME DEPOT AVON	CC-8263	03/26/2026	Ladder for eagle	\$163.78
Honeywell Intl. Fire/Video/Access	5272077510	01/30/2026	alerting system	\$45,755.03
Honeywell Intl. Fire/Video/Access	5272093949	02/02/2026	alerting project Vail	\$2,973.92
HOTEL/LODGING	CC-8172	03/13/2026	Room night for leadership training in Denver	\$129.05
HOTEL/LODGING	CC-8173	03/13/2026	Parking at Hyatt Place	\$16.99
HOTEL/LODGING	CC-8211	03/24/2026	Hotel - Conference	\$569.37
HOTEL/LODGING	CC-8249	03/24/2026	Hotel For Wildland Conference	\$336.41
HOTEL/LODGING	CC-8254	03/27/2026	Hotel for conference	\$136.76
INN AT RIVERWALK	10001369	03/02/2026	hotel room for Robert Alunday	\$284.15
INTEGRATED TECHNOLOGY & CONSULTING	4003	02/01/2026	IT SERVICES	\$6,750.00
INTEGRATED TECHNOLOGY & CONSULTING	4013	03/01/2026	IT SERVICES	\$6,750.00
International Fees	CC-8157	03/03/2026	fax plus processing fees	\$5.24
INVOICEHOME.COM	CC-8182	03/16/2026	Invoicing software	\$5.00
James T Englen	February 2026 MDI	02/28/2026	February 2026 MDI 10 Hours	\$1,600.00
JAMF SOFTWARE	CC-8165	03/03/2026	JamfNow MDM	\$188.00
JB T SHIRTS AND EMBROIDERY	8613	02/12/2026	sweatshirts	\$108.00
JONES, THEODORE	IR-8070	02/18/2026	Wildland fire boot purchase	\$250.00
JONES, THEODORE	IR-8088	02/18/2026	Wildland boot expense	\$114.62
LANGUAGE ACCESS NETWORK	BD0006108	02/28/2026	Translation Services	\$193.60
LENOVO	N300106472	01/30/2026	ThinkPad P16s Gen 3 Intel (16) Mobile W	\$1,784.80
LENOVO	N300129828	02/04/2026	ThinkPad Hybrid USB-C	\$169.99
LEXISNEXIS RISK SOLUTIONS	1100260399	01/31/2026	PERSON DATA SEARCHES	\$364.50
LEXISNEXIS RISK SOLUTIONS	1100279070	02/28/2026	PERSON DATA SEARCHES	\$305.25
LIFE ASSIST	2058251	01/29/2026	Epinephrine	\$362.60
LIFE ASSIST	2052817	01/30/2026	Acetaminophen	\$880.00
LIFE ASSIST	2074062	02/26/2026	Spit Hood	\$111.75
LOGMEIN	CC-8164	03/04/2026	LogMeIn Pro	\$349.99

Payee	Invoice #	Invoice Date	Description	Amount Paid
LYFT	CC-8237	03/20/2026	Picking up Company Vehicle	\$59.92
MCKESSON MEDICAL - SURGICAL	24766212	01/01/2026	medical supplies	\$930.00
MCKESSON MEDICAL - SURGICAL	24983072	01/30/2026	medical supplies	\$337.16
MCKESSON MEDICAL - SURGICAL	24983437	01/30/2026	medical supplies	\$40.10
MCKESSON MEDICAL - SURGICAL	25026514	02/09/2026	medical supplies	\$99.71
MCKESSON MEDICAL - SURGICAL	25026860	02/09/2026	medical supplies	\$63.09
MCKESSON MEDICAL - SURGICAL	25038805	02/11/2026	medical supplies	\$5.90
MCKESSON MEDICAL - SURGICAL	25045156	02/12/2026	medical supplies	\$121.84
MCKESSON MEDICAL - SURGICAL	25088297	02/20/2026	medical supplies	\$863.15
MCKESSON MEDICAL - SURGICAL	25112914	02/25/2026	medical supplies	\$490.00
MCKESSON MEDICAL - SURGICAL	25161940	03/06/2026	medical supplies	\$288.97
MCKESSON MEDICAL - SURGICAL	25161337	03/06/2026	medical supplies	\$56.16
MEDLINE INDUSTRIES, INC.	2411256696	02/07/2026	TRANSDUCER, HOLDER	\$135.83
MEMBERSHIP/DUES	CC-8123	03/03/2026	SHRM High Country membership	\$399.00
MEMBERSHIP/DUES	CC-8216	03/24/2026	ICAPP membership	\$230.00
MICROSOFT STORE	CC-8163	03/10/2026	Microsoft365	\$223.21
MOBILE HEALTH CONSULTANTS	26010006	02/01/2026	Certification Accelerator	\$2,000.00
MOTOROLA, INC.	8282284539	02/20/2026		\$734.90
MOUNTAIN PEST CONTROL	1367858	02/03/2026	INSPECTION	\$70.00
MOUNTAIN PEST CONTROL	1367857	02/10/2026	pest control	\$65.00
MOUNTAIN PEST CONTROL	1364644	02/01/2026	pest control	\$70.00
MOUNTAIN PEST CONTROL	1367859	02/13/2026	pest control	\$70.00
MOUNTAIN PEST CONTROL	1371067	03/03/2026	pest control	\$65.00
MOUNTAIN PEST CONTROL	1371068	03/04/2026	pest control	\$70.00
MOUNTAIN PEST CONTROL	1371070	03/06/2026	pest control	\$70.00
MOUNTAIN TOP LOCK	4979	01/31/2026	Maintenance	\$318.00
NAEMT	CC-8191	03/02/2026	National Registry Fee	\$26.00
NATIONAL REGISTRY EMT	CC-8139	03/02/2026	recert	\$32.00
NATIONAL REGISTRY EMT	CC-8189	03/03/2026	Nremt renewal	\$32.00
NATIONAL REGISTRY EMT	CC-8167	03/09/2026	NREMT recertification	\$32.00
NATIONAL REGISTRY EMT	CC-8250	03/12/2026	NREMT-P renewal fee	\$32.00
NAVEX Global Inc.	INV-752443	12/19/2025	Subscription	\$8,447.59
NCCPA	CC-8179	03/13/2026	National PA Certification to accompany state license	\$180.00
OBERG, ALEXANDRA	IR-8060	02/17/2026	Wildland Fire Boots	\$250.00
OBERG, ALEXANDRA	IR-8087	02/17/2026	Wildland Fire Boots	\$200.00
Oososharp, LLC DBA SHARP AMBULANCE BILLING	53725	01/31/2026	JAN 2025 BILLING SERVICES	\$9,626.24

Payee	Invoice #	Invoice Date	Description	Amount Paid
Oososharp, LLC DBA SHARP AMBULANCE BILLING	53750	02/28/2026	FEB 2026 Billing Services	\$15,432.91
ORGANIC HOUSEKEEPERS, LLC	33081	01/31/2026	January Commercial Cleaning	\$1,976.00
ORGANIC HOUSEKEEPERS, LLC	33114	02/28/2026	February Cleaning	\$1,976.00
PAPER WISE		03/02/2026	Shredding	\$70.00
Patagonia	CC-8171	03/09/2026	Wildland Jackets	\$837.20
Patagonia	CC-8184	03/09/2026	SAR Jackets	\$6,123.60
PEAC SOLUTIONS	41738973	03/31/2026	March 03/01/2026 - 03/31/2026	\$1,000.93
Pearson	CC-8195	03/10/2026	BLS Textbook	\$89.79
PEDIATRIC EMERGENCY STANDARDS, INC.	INV-13460	02/05/2026	MEASURING TAPE	\$179.20
PICKUP'S PIZZA	CC-8244	03/19/2026	Pizza for CE night	\$310.21
PRODIGY	2982	01/26/2026	Annual Subscription	\$6,790.00
PROFESSIONAL DOCUMENT SOLUTIONS, INC.	AR107152	02/11/2026	printing fees	\$227.16
PROFESSIONAL DOCUMENT SOLUTIONS, INC.	AR108082	03/10/2026	printing fees	\$281.40
PROMEVO	279476	03/06/2026	six acer chrome box with subscription	\$1,934.22
PT WORKS	2007	02/05/2026	Vail Cleaning	\$195.00
PURELY IT LLC	PUR007356	03/07/2026	VPS - UniFi Controller 2GB March 2026	\$75.00
Regions Bank	February 2026 Stmt	02/28/2026	February 2026 Stmt	\$42,139.13
RESTAURANT	CC-8228	03/19/2026	Lunch for EMS Fellows	\$34.26
Rexel	CC-8215	03/05/2026	light switches	\$268.15
RLI SURETY	0582394	03/03/2026	BOD Bond Insurance 05/06/2026 thru 05/06/2029	\$250.00
RQI PARTNERS	CC-8218	03/18/2026	NRP - registration	\$75.00
SHRM STORE	CC-8177	03/09/2026	State Conference	\$848.88
SICCARDI, PAOLO	NICKS175863	02/14/2026	Wildland Boots	\$450.00
SISTERYARROW	CC-8190	03/17/2026	deposit for graphic artwork	\$750.00
SKYLINE MECHANICAL INC	i23479	02/02/2026	Preventative Maintenance	\$1,032.50
Spotify	CC-8217	03/24/2026	monthly music streaming service for field staff	\$23.46
Staff Meals	CC-8196	03/17/2026	Food	\$60.39
STANDARD INSURANCE COMPANY	March 2026 Stmt	03/01/2026	March 2026 Stmt	\$7,520.78
STARBUCKS STORE	CC-8256	03/23/2026	Bought 2 coffee items	\$11.16
STARLINK INTERNET	CC-8203	03/18/2026	Starlink	\$335.00
STREAMLINE	C7F32EB1-0058	02/01/2026	February 2026 website	\$651.00
STREAMLINE	C7F32EB1-0059	03/01/2026	March 2026 website	\$651.00
Stryker Sales LLC	9211337594	01/19/2026	power load repairs	\$1,031.00
SWARTZ, ERICH	IR-8057	02/16/2026	Test cost for NREMT-P	\$175.00
TARGET		03/23/2026	kitchen supplies	\$4.99
THE ARTWORKS UNLIMITED LLC	988707	02/16/2026	installation of decals- #215	\$645.00

Payee	Invoice #	Invoice Date	Description	Amount Paid
THE SUPPLY CACHE	352286A	02/09/2026	Wildland Uniforms	\$2,233.75
THE SUPPLY CACHE	353008A	02/27/2026	Women's Tecasafe Plus 7oz Pant	\$299.93
THE SUPPLY CACHE	353009	03/03/2026	Wildland Uniforms	\$135.85
TOWN OF AVON	INV01429	02/09/2026	Fuel & Vehicle Maintenance	\$32,399.86
TOWN OF EAGLE	CC-8181	03/17/2026	water and sanitation Eagle	\$132.15
TOWN OF GYPSUM	CC-8230	03/25/2026	water and sanitation Gypsum	\$389.07
TOWN OF VAIL	2026-00000001	02/06/2026	fuel	\$1,641.44
TOWN OF VAIL	2026-00000004	02/04/2026	2026 dispatch contracts	\$188,051.62
TOWN OF VAIL	2026-00000002	03/04/2026	fuel	\$1,538.37
ULINE	203684872	02/03/2026	PLASTIC STACKABLE BINS	\$5,443.13
UNITED AIRLINES	CC-8180	03/16/2026	Travel to Las Vegas	\$386.80
UNITED STATES POSTAL SERVICE	CC-8162	03/05/2026	Lage envelope pstage	\$3.00
VAIL HEALTH HOSPITAL	8000066344	02/01/2026	Drug Testing	\$121.00
VAIL HEALTH HOSPITAL	March 2026 Rent	03/01/2026	March 2026 Rent	\$23,265.28
VAIL HONEYWAGON	CC-8219	03/20/2026	trash removal Eagle	\$99.88
VAIL MOUNTAIN COFFEE & TEA	242674	02/11/2026	Coffee	\$428.19
VAIL MOUNTAIN COFFEE & TEA	242997	02/19/2026	Coffee	\$315.75
VAIL MOUNTAIN COFFEE & TEA	243238	03/04/2026	Coffee	\$333.70
VAIL VALLEY WASTE	CC-8153	03/04/2026	trash and recycling	\$160.00
VAIL VALLEY WASTE	CC-8158	03/04/2026	trash and recycling	\$425.00
WESTERN PAPER DISTRIBUTORS	5381102	02/03/2026	Cleaning Supplies	\$605.89
WESTERN PAPER DISTRIBUTORS	5389088	02/12/2026	Supplies	\$637.98
WESTERN PAPER DISTRIBUTORS	5394787	02/19/2026	supplies	\$192.36
WEX HEALTH	0000038044	01/23/2026	Cobra January 2026	\$14.58
XCEL ENERGY	967684825	02/27/2026	February Natural Gas Service 02/04/26 - 03/04/26	\$561.18
YETI'S GRIND	CC-8186	03/05/2026	working coffee meeting	\$15.62
ZOLL DATA SYSTEMS	INV00220392	02/02/2026	QUARTERLY FEES	\$1,327.49
ZOOM VIDEO CONFERENCING	CC-8199	03/20/2026	Zoom Conferencing	\$78.98
ZORO TOOLS	CC-8272	03/16/2026	seals	\$736.11
Total March 2026 Disbursements				\$734,908.69

Board Report



Clinical Report

ECPS Board Meeting

April 16th, 2026

March Clinical Department Summary

Prepared by Myles Sibley, Clinical Manager

wEducation Items:

March-

- Conducted multiple rounds of BLS training for both ECPS and fire department/public safety personnel throughout the county focused on assessment and treatment of abdominal complaints
- Provided asynchronous mechanical circulatory support device training for our critical care paramedics
- Conducted renewal classes for the following: BLS CPR, Advanced Cardiovascular Life Support, Pediatric Advanced Life Support
- Conducted monthly critical care roundtable discussion and case reviews
- Conducted our bi-monthly FTI meeting
- Hosted this year's EMS Fellows from Denver Health Medical Center, Drs. Eric Bustos and Pierre Malherbe, for their two-day rural rotation, which is a part of their fellowship year curriculum
- Conducted our monthly CE night, featuring two different presentations by the visiting EMS fellow mentioned above, focused on care of OB/GYN emergencies and seizures
- Conducted multiple days of adult medical simulation shift training for ECPS ALS and BLS field staff
- Conducted monthly critical care roundtable discussion and case reviews

- Supported multiple days of RT 130 refresher course for our wildland fire ALS and BLS personnel
- Conducted annual preseason collaboration meetings with Roundup River Ranch to prepare for this summer's children's and family programming

System and Quality Improvement Initiatives

- Work continues on new, comprehensive Clinical Practice Guidelines with our goal being to have these completed and implemented by late spring of 2026
- We have begun the implementation process for a new protocol app to replace our existing app. It is called One Dose. This will allow for improved rollout of new protocols and updates to existing protocols, among other improvements. We have begun beta testing with the CP and CC groups, and we are in regular contact with the vendor as they continue to optimize the app for our specific needs. Use in the 911 setting will likely begin in 2026.

911 Staff Field Training Summary

- Below is a summary of current field trainees at ECPS at all levels:
 - ✓ Paramedic Trainees: 3 total (2 new graduates and 1 hybrid CP/911 Paramedic)
 - ✓ BLS-A Level training for current EMTs: 2



Date: April 16th, 2025

From: Ryan Bush, Community Health Manager

Date of Activities: 3/1/2026-3/31/2026

CP Operational Statistics:

- Total Community Health Department Calls March: 103
- Total Community Paramedic Calls in March: 78
 - Crisis: 22%
- Total Home Health Skilled Nursing Calls in March: 25

General Updates:

- 2 senior ambulance Paramedics transitioned to Hybrid CP/Paramedics to support both 911 and Community Paramedic work. This gives us rotating shift scheduled CPs covering all days of the week robustly, increasing integration of CP and 911 for service provision.
- Strategically redefining Home Health operational structure to ensure higher efficacy and regulatory alignment best promoting patient quality and reimbursement potential.

Administrative:

- Final stages of contract review with Pro-Rehab for Home Health PT services.
- Fostering strong relationships with stakeholders that financially support ECPS Community Health.

Operational/Clinical:

- Continuing 100% Process Audit and Stabilization process with the entire Community Health Department as part of Manager transition.
- Completed biannual Crisis Co-Response county collaborative session to ensure coordinated response to increasing crisis call in the county. Contributing members included Vail Dispatch, Vail Health Crisis, LE from all departments, GEFPD, and ERFPD.
- Increased ambulatory detox capacities partnering with Porch Light Health who provides APP and physician telehealth and evaluation portion of substance use disorder care and CP's provide assessment, physical exam, POC lab work and can help with the medication administration.

Request for Board Direction:

- Please advise if there are any key board report items you would prefer to see or be informed going forward to maximize the efficacy of this report.